

UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF CALIFORNIA

## LEADERSHIP STUDIES, INC.,

Plaintiff,

Case No.: 15-cv-1831-WQH-KSC

## ORDER

V.

## BLANCHARD TRAINING AND DEVELOPMENT, INC.,

Defendant.

## BLANCHARD TRAINING AND DEVELOPMENT, INC.,

## Counter-Claimant.

V

LEADERSHIP STUDIES, INC.

## Counter-Defendant

HAYES, Judge:

The matter before the Court is the Motion for Reconsideration of Order on Motion for Summary Judgment (ECF No. 134) filed by Leadership Studies, Inc.

1      **I.      Background**

2      On November 7, 2016, Leadership Studies, Inc. (“Leadership”<sup>1</sup>) filed the Third  
3      Amended Complaint (ECF No. 49) (the “TAC”). The TAC asserts nine causes of action  
4      against Blanchard Training and Development, Inc. (“Blanchard”). (ECF No. 49 at 1). The  
5      TAC’s third cause of action is for trademark infringement under the Lanham Act, § 43(A),  
6      15 U.S.C.A. § 1125(A). *Id.* The fourth cause of action is for trademark infringement via  
7      reverse confusion under the Lanham Act, § 43(A), 15 U.S.C.A. § 1125(A). *Id.*

8      On April 17, 2017, Blanchard filed a Motion to Dismiss Trademark Claims (Third,  
9      Fourth, and Fifth Cause of Action) pursuant to Fed. R. Civ. P. 12(b)(l) and, in the  
10     Alternative, Motion for Summary Judgment Pursuant to Fed. R. Civ. P. 56 (ECF No. 65)  
11     (the “Motion for Summary Judgment”). In the Motion for Summary Judgment, Blanchard  
12     contended that Leadership is barred from pursuing its third cause of action for trademark  
13     infringement and its fourth cause of action for trademark infringement via reverse  
14     confusion (the “Trademark Claims”) by the following language in a 1982 agreement  
15     between Leadership and Blanchard (the “1982 Agreement”): “[Leadership] further  
16     agree[s] not to pursue violation of trademark action now or in the future as it refers to  
17     Situational Leadership.” ECF No. 65-1 at 8 (citing ECF No. 65-7 at 2).<sup>2</sup>

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21     <sup>1</sup> Dr. Paul Hersey founded Management Education & Development, Inc. (“MED”) in 1976 and  
22     Leadership Studies Productions, Inc. in 1979. (ECF No. 116 at ¶ 2). In July 1985, Leadership Studies  
23     Productions, Inc. changed its name to “Leadership Studies.” *Id.* MED merged into Leadership Studies in  
24     September 1985. *Id.* Leadership Studies changed its name to “Leadership Studies, Inc.” in 2009. *Id.*  
25     This Order refers to the Plaintiff (the company named “Leadership Studies Productions, Inc.”, then  
26     “Leadership Studies,” then “Leadership Studies, Inc.”) as “Leadership.”

27     <sup>2</sup> Blanchard also moved for summary judgment on Leadership’s fifth cause of action for fraud in  
28     obtaining registered marks under 15 U.S.C. §§ 1064(3) and 1119. (ECF No. 49 at 1). The Court denied  
Blanchard’s motion for summary judgment on Leadership’s fifth cause of action. (ECF No. 130 at 18).  
Leadership’s fifth cause of action is not implicated by Leadership’s Motion for Reconsideration (ECF  
No. 134).

1       On May 12, 2017, Leadership filed a Response to the Motion for Summary  
2 Judgment. (ECF No. 92).<sup>3</sup> Leadership contended that that the Covenant Not to Sue does  
3 not prevent Leadership from bringing the Trademark Claims because the parties to the  
4 1982 Agreement intended the Covenant Not to Sue to apply only to a dispute relating to a  
5 company called Video University. (ECF No. 116 at 10). Leadership also contended that  
6 the Covenant Not to Sue in the 1982 Agreement does not prevent Leadership from bringing  
7 the Trademark Claims because the 1982 Agreement was superseded by a 1987 agreement  
8 between Leadership and Blanchard (the “1987 Agreement”). *Id.* at 3.

9       On December 1, 2017, the Court issued an Order (ECF No. 130) denying the Motion  
10 for Summary Judgment (the “Order”). The Court determined that “the jury, not the Court,  
11 will have to decide on the proper interpretation of the Covenant Not to Sue” and concluded  
12 that “[b]ecause the undisputed facts do not establish, as a matter of law, that the Covenant  
13 Not to Sue bars Leadership from bringing the Trademark Claims, Blanchard Inc. is not  
14 entitled to summary judgment on the Trademark Claims.” (ECF No. 130 at 10). The Court  
15 further

16       conclude[d] that the 1987 Agreement did not supersede the Covenant Not to  
17 Sue as a matter of law because (1) there is no language in the 1987 Agreement  
18 that expressly revokes the Covenant Not to Sue, (2) there are no provisions of  
19 the 1987 Agreement that conflict with the Covenant Not to Sue, and (3) the  
conduct of the parties has <sup>[4]</sup> been consistent with the continued validity of  
the Covenant Not to Sue.

20 *Id.* at 15.

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25       <sup>3</sup> Leadership initially filed its Response to the Motion for Summary Judgment under seal. *See* ECF  
26 No. 98. Leadership has since filed an unsealed version of its Response to the Motion for Summary  
27 Judgment (ECF No. 116).

28       <sup>4</sup> In the Order, the Court inadvertently and incorrectly stated “the conduct of the parties has *not* been  
consistent with the continued validity of the Covenant Not to Sue.” ECF No. 130 at 15 (emphasis added).

1       On December 22, 2017, Leadership filed the Motion for Reconsideration (ECF No. 2 134).<sup>5</sup> Leadership seeks reconsideration of the Court’s conclusion that the 1987 Agreement 3 did not supersede the Covenant Not to Sue as a matter of law. ECF No. 134 at 2 (citing 4 ECF No. 130 at 15). On January 12, 2018, Blanchard filed a Response to the Motion for 5 Reconsideration. (ECF No. 139). On January 22, 2018, Leadership filed a Reply in 6 Support of the Motion for Reconsideration. (ECF No. 144).

7       **II. Contentions**

8       Leadership contends that the Court should reconsider its ruling that the 1987 9 Agreement did not novate the 1982 Agreement as a matter of law. (ECF No. 134-1 at 6). 10 Leadership contends that “the existence of novation hinges on intent, a highly-fact specific 11 inquiry that generally should not be decided as a matter of law.” *Id.* at 15 (citing *Fanucchi* 12 & *Limi Farms v. United Agri Prod.*, 414 F.3d 1075, 1082, 1086–87 (9th Cir. 2005)). 13 Leadership contends that “a reasonable fact-finder could conclude that the 1982 14 Agreement . . . was extinguished [by the 1987 Agreement],” *id.* at 16, based on (1) the 15 deposition testimony of Blanchard’s founder, Dr. Kenneth Blanchard; (2) an internal 16 Blanchard memorandum (the “1987 Memorandum”) that “made no reference to the 1982 17 Agreement” and “noted that the 1987 [Agreement], among other things, gave BTD a 18 ‘royalty free license . . . to use Situational Leadership,’ *id.* at 10 (omission in original) 19 (numbering and emphasis omitted) (citing ECF No. 83-6); (3) “the parties’ course of 20 conduct,” *id.* at 18; (4) “the negotiations leading up to the 1987 [Agreement],” *id.*; (5) “the 21 terms of the 1987 [Agreement],” *id.*, and (6) the fact that, “[u]ntil its second Answer in the 22 instant litigation, [Blanchard] . . . never raised the 1982 Agreement as a defense to any 23 potential trademark infringement suit,” *id.* at 22 (emphasis omitted). Leadership contends 24 that the Order improperly “infer[red] that the Parties meant, in the 1987 [Agreement], to 25

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27       <sup>5</sup> Leadership filed a Motion to File Documents Under Seal in Support of Motion for Reconsideration 28 of Order on Motion for Summary Judgment. (ECF No. 135). The Motion to File Documents Under Seal (ECF No. 135) is GRANTED.

1 only enable [Leadership] to sue [Blanchard] for breach of contract, even though the 1987  
2 [Agreement] is expressly a trademark license and contains no language suggesting that  
3 [Leadership] waived potential trademark infringement claims.” *Id.* at 19 (referencing the  
4 Order at 14). Leadership contends that the Court’s conclusion that the 1987 Agreement  
5 did not novate the 1982 Agreement as a matter of law was premature because Blanchard  
6 did not move for summary judgment on this issue. (ECF No. 144 at 5).

7 Blanchard contends that “the intention on the part of all parties that [an] agreement  
8 should constitute a novation must clearly appear.” ECF No. 139 at 20 (emphasis omitted)  
9 (citing *O'Reilly v. Johnson*, 205 P.2d 716, 717 (Cal. Ct. App. 1949)). Blanchard contends  
10 that “the 1987 Agreement is completely distinct from the 1982 Agreement, and imposes  
11 no conflicting obligations.” *Id.* at 19. Blanchard contends that “Leadership Studies can  
12 enforce the 1987 [A]greement, if necessary, by suing for breach of contract, just as it has  
13 in this matter.” *Id.* at 20. Blanchard contends that “it defies logic that the 1987  
14 Memorandum, which made no reference to the 1982 Agreement, establishes a clear intent  
15 to substitute and extinguish the 1982 Agreement.” *Id.* (quotation omitted). Blanchard  
16 contends that “the parties’ conduct has been consistent with the continued validity of the  
17 1982 Agreement.” *Id.*

### 18 **III. Discussion**

19 “[A] district court has the inherent power to revisit its non-final orders . . . .” *Dreith*  
20 *v. Nu Image, Inc.*, 648 F.3d 779, 787 (9th Cir. 2011). A denial of a motion for summary  
21 judgment is a non-final order. *Oppenheimer v. Los Angeles Cty. Flood Control Dist.*, 453  
22 F.2d 895, 895 (9th Cir. 1972).

23 Blanchard’s Motion for Summary Judgment asked the Court to grant summary  
24 judgment on the Trademark Claims based on the Covenant Not to Sue contained in the  
25 1982 Agreement. ECF No. 65-1 at 8 (citing ECF No. 65-7 at 2). In the Response to the  
26 Motion for Summary Judgment, Leadership opposed the Motion for Summary Judgment  
27 on two grounds: (1) the Covenant Not to Sue only applied to disputes involving Video  
28 University, not broader claims like this case; and (2) even if the 1982 Agreement applied

1 broadly, the 1987 Agreement superseded the Covenant Not to Sue. (ECF No. 116 at 3,  
2 10). Consequently, in order to grant the Motion for Summary Judgment, the Court would  
3 have had to conclude that, as a matter of law, (1) the Covenant Not to Sue applied to  
4 disputes not involving Video University, and (2) the 1987 Agreement did not supersede  
5 the Covenant Not to Sue. The Court was required to deny the Motion for Summary  
6 Judgment if it concluded that the evidence on the record and the justifiable inferences that  
7 could be drawn therefrom did not warrant either one (or both) of those two conclusions.

8 In the Order denying the Motion for Summary Judgment, the Court concluded that  
9 the evidence on the record and the justifiable inferences that could be drawn therefrom did  
10 not establish, as a matter of law, that the Covenant Not to Sue applied to disputes not  
11 involving Video University. (ECF No. 130 at 10). Based upon this conclusion, the Court  
12 was required to deny the Motion for Summary Judgment. Consequently, resolving the  
13 Motion for Summary Judgment did not require the Court to decide whether the 1987  
14 Agreement novated the 1982 Agreement. The Court finds that its conclusion that “the  
15 1987 Agreement did not supersede the Covenant Not to Sue as a matter of law” was  
16 premature.<sup>6</sup> (ECF No. 130 at 15).

#### 17 **IV. Conclusion**

18 The Motion for Reconsideration (ECF No. 134) is GRANTED. Section IV.C of the  
19 Order (ECF No. 130) is VACATED.

20 Dated: April 10, 2018

  
21 Hon. William Q. Hayes  
22 United States District Court

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28 <sup>6</sup> Leadership has not filed a motion for summary judgment asking the Court to conclude that the 1987  
Agreement did novate the 1982 Agreement as a matter of law.